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## An Ambitious Civil Service

First Permanent Secretary and Chief Executive, HM Revenue and Customs. Jim's panel consists of;

- **Andy Blackledge**, Design to Delivery - planning and sequencing lead for Debt Transformation and Payments, HM Revenue and Customs
- **Richard Hellings**, Data Protection Remediation Programme Director, HM Revenue and Customs
- **Rachel Mayer**, CET PMO Lead - CEP and SCA, HM Revenue and Customs
- **Andrew Morgan**, Head of Project Professional Excellence, HM Revenue and Customs
- **Gerard O-Connell**, Director - Public Services, Tata Consultancy Services
- **Nick Smallwood**, Chief Executive Officer, Infrastructure and Projects Authority
- **Nicola Smith**, Design to Delivery Director, HM Revenue and Customs
- **William Sowter**, VAT Benefits lead for MTD, HM Revenue and Customs
- **Dean Vincent**, Design to Delivery - product design lead for Debt Transformation and Payments, HM Revenue and Customs

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